



Bridging the Cybersecurity Skills Gap: A Gamification Model

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Abstract

This paper presents a Gamification Model comprising of components such as engagement and motivation, continuous learning, simulation scenarios, and analytics which are strategically designed to address cybersecurity threats within organizational contexts. The model introduces an innovative approach to training initiatives by leveraging gamification, thereby incentivizing active participation, systematic progress monitoring, and the allocation of rewards for achievements. Through the cultivation of a profound understanding of cybersecurity best practices, this approach aims to foster a resilient cyber culture embedded within the organizational fabric. The anticipated outcome is a significant reduction in cybersecurity incidents and vulnerabilities, contributing to the safeguarding of digital assets and the preservation of organizational reputation. By proposing a comprehensive framework for enhancing cybersecurity resilience through gamified training strategies, this paper adds a novel perspective to the discourse on mitigating cyber threats within contemporary organizational landscapes.

Keywords: Gamification Model, Cybersecurity Threats, Training Effectiveness, Resilient Cyber Culture, Proactive Threat Mitigation, Immersive Training Approach, Cybersecurity Incidents Reduction, Digital Assets Protection, Innovative Training Paradigm

Introduction

In the contemporary digital landscape, organizations confront an escalating deluge of cyber threats, thus emphasizing the imperative need for employees to acquire comprehensive cybersecurity training. These cyberattacks have evolved to become increasingly sophisticated, targeting entities ranging from large corporations to smaller businesses (He et al., 2020; Zwilling

et al., 2022). Consequently, the heightened frequency and complexity of these cyber threats pose substantial risks to organizations, as it relates to data breaches and financial losses to enduring damage to their reputations (Alothman et al., 2023). The level of awareness, knowledge, and actions exhibited by employees can profoundly influence the cybersecurity posture of an organization (Ameen et al., 2021; Beuran et al., 2023). Employee negligence or a lack of awareness regarding cybersecurity best practices can open vulnerabilities that malevolent actors can exploit (Fisher, Porod, & Peterson, 2021). To counteract this vulnerability, a robust training program is essential, as it equips employees with the requisite knowledge and skills to effectively identify and respond to cyber threats.

The primary objective of this paper is to discuss the effectiveness of gamification as an innovative and engaging approach to train employees in cybersecurity practices. Traditional training methodologies frequently fall short in terms of engaging employees and fostering a proactive cybersecurity culture (Beuran et al., 2023; Muthuswamy et al., 2023; Reeves, Delfabbro, & Calic, 2021; Vasudevan et al., 2023). Hence, this research endeavors to explore how gamification can augment employee learning and motivation within the domain of cybersecurity. This paper consists of three main sections. The first section emphasizes the importance of training employees to effectively combat cybersecurity threats. The second section introduces a Gamification Model as an innovative approach to engage and educate employees effectively in cybersecurity training. The third section discusses the implications of implementing the Gamification model. The fourth section summarizes the implication of the model as it relates to policy makers.

Employees and Cybersecurity Threats

Effective cybersecurity training empowers employees with the knowledge and skills essential to identify and neutralize potential threats. For instance, training in phishing awareness can enable employees to discern suspicious emails or messages and refrain from engaging with malicious content (Kotsias et al., 2023; Reeves, Delfabbro, & Calic, 2021). Vasudevan et al. (2023) discusses the need for incorporating social engineering simulations that can heighten employees' ability to recognize and resist manipulative tactics and enhance overall cybersecurity resilience. Hands-on exercises in secure coding practices empower developers to identify and rectify potential vulnerabilities, bolstering the organization's software security (Beuran et al., 2023). By cultivating a culture of vigilance and arming employees with the tools to protect against threats, organizations can significantly curtail the risk of security breaches (He et al., 2020).

Beyer and Brummel (2015) advocate for the design of cybersecurity training programs to be evidence-based and tailored to meet the specific needs of an organization, considering factors such as industry nuances, the prevailing level of cyber threats, and the technological milieu. Beyer and Brummel (2015) also discuss the importance of perpetuating training and providing reinforcement to ensure that employees remain vigilant and informed about the evolving landscape of cyber threats. Typically, employees are entrusted with access to an organization's sensitive data, and their actions can affect far-reaching ramifications about data security (Wong et al., 2022). Employees should be duly apprised of the legal and regulatory obligations associated with data protection, particularly in industries where compliance with data protection laws is compulsory (Ameen et al., 2021; Wong et al., 2022). By instilling within employees, a sense of responsibility and accountability, organizations can nurture a culture predicated on data

security (Reeves, Delfabbro, & Calic, 2021). When employees grasp the intrinsic value of the data they handle and the potential repercussions of its compromise, they exhibit a heightened degree of conscientiousness and vigilance in their actions (Alshaikh, 2020; He et al., 2020). This shift in organizational culture assumes the form of a preemptive measure, thereby fortifying the organization's defenses by attenuating the likelihood of internal data breaches (Muthuswamy et al., 2023). Cybersecurity training should also encompass best practices concerning data access and sharing, with a particular focus on emphasizing the principle of least privilege (Gundu, 2019). This principle ensures that employees are granted access only to data and systems requisite for their designated roles, thereby diminishing the risk of unauthorized data exposure (Ameen et al., 2021).

Additionally, compliance with regulatory prerequisites represents a significant facet of contemporary business operations. A plethora of data protection statutes, exemplified by the General Data Protection Regulation (GDPR) and the Health Insurance Portability and Accountability Act (HIPAA), impose stringent obligations upon organizations to ensure the safeguarding of sensitive information (Liu et al., 2022). Non-compliance with these regulations can yield severe penalties (Alshaikh, 2020). Employee cybersecurity training assumes an indispensable role in ensuring that an organization remains aligned with these legal mandates (Gundu, 2019). Research shows the centrality of training in achieving and sustaining compliance (Fisher, Porod, & Peterson, 2021). Organizations that invest in comprehensive training programs are better equipped to comprehend and execute the requisite measures for adhering to data protection regulations (Reeves, Delfabbro, & Calic, 2021).

Moreover, Wilson et al. (2023) offers a meticulous examination of the attitudes harbored by Small and Medium-sized Enterprises (SMEs) vis-à-vis cybersecurity. The study is predicated on discerning how SMEs perceive cybersecurity risks and their preparedness in dealing with potential threats. The research unearths that many SMEs tend to underestimate the cybersecurity threats to which they are exposed, often espousing a "It won't happen to me" mindset. This mindset, in turn, can engender inadequate cybersecurity measures and practices within these organizations. Furthermore, insider threats, constituting actions by employees with malicious intent or those inadvertently precipitating security incidents, represent a substantial menace to organizations. These threats can result in data breaches, theft of intellectual property, and compromise an organization's reputation (Fisher, Porod, & Peterson, 2021).

Furthermore, the study conducted by Kotsias et al. (2023) explains the process and impediments attendant to the implementation of cyber-threat intelligence practices in the commercial domain. The researchers discuss the import of proactive cybersecurity strategies, particularly the utilization of intelligence as a preemptive measure to anticipate and mitigate cyber threats efficaciously. Their research provides insights into the practical aspects of integrating cyber-threat intelligence, illuminating the intricacies and considerations that accompany such a transition. Despite the implementation of robust preventative measures, no organization is immune to cybersecurity incidents (McLaughlin, 2023). Employee cybersecurity training plays a major role in incident response by readying employees to expeditiously identify, report, and respond to security incidents with precision and efficacy (Gundu, 2019). Organizations boasting well-trained employees demonstrated swifter detection and containment of security breaches (Reeves, Delfabbro, & Calic, 2021). These trained employees are more prone to adhere to established incident response protocols, consequently curtailing the dwell time of cyber threats within the network. This expedited response serves to reduce damage and financial losses occasioned by security incidents.

In addition, Liu et al. (2022) discuss the persistent and evolving challenges ushered in by cybersecurity threats within the ambit of e-commerce. The researchers duly acknowledge the exponential growth of e-commerce and the concomitant uptick in cybersecurity threats. Their work shows the unique vulnerabilities endemic to e-commerce platforms, attributable to the nature of online transactions and the voluminous troves of sensitive data routinely transacted. Also, Zwilling et al. (2022) discuss the significance of cyber security awareness in contemporary digital landscapes. The researchers noted that individuals' awareness of cyber threats and security practices plays an important role in mitigating cyber risks. This research explains the importance of fortifying digital marketplaces against the machinations of malicious cyber entities, catering especially to researchers seeking to fathom the multifaceted challenges presented by cybersecurity within the e-commerce sector.

Intellectual Property

Intellectual property (IP) also serves as a prized asset for myriad organizations, encompassing patents, trademarks, copyrights, and trade secrets. Breaches in IP security can culminate in substantial financial losses and the erosion of an organization's competitive edge (Reeves, Delfabbro, & Calic, 2021). Turner et al. (2021) discusses the significance of incorporating IP protection as an integral facet of cybersecurity training. The study posited that organizations equipped with well-informed employees are better positioned to identify and report attempts aimed at compromising IP. Moreover, by raising awareness regarding IP-related risks, training programs have the potential to introduce a culture of vigilance among employees, thereby reducing the probability of IP breaches. Consequently, employee cybersecurity training emerges as a proactive strategy for fortifying the defense of invaluable intellectual property.

Organizational resilience constitutes the organization's capacity to adapt, rebound, and thrive in the face of assorted challenges, including cyberattacks. An important constituent of resilience involves the ability to endure and rebound from disruptive incidents (Fisher, Porod, & Peterson, 2021). Employee cybersecurity training serves as a significant instrument in augmenting the resilience of an organization by equipping its workforce to respond efficaciously to cyber incidents and minimize downtime and damage (Alshaikh, 2020). Ali et al. (2022) explains the critical role of awareness and training in enhancing smartphone security. It recognizes that employees play a major role in safeguarding organizational data and systems, emphasizing the importance of education and awareness campaigns. Ali et al. (2022) highlights the need for empirical research on the impact of security training programs on employee behavior and cyber resilience within organizations. Consequently, employee cybersecurity training emerges as an integral component in cultivating organizational resilience in a threat landscape characterized by increasing complexity (Gundu, 2019).

Social Engineering Attacks

Social engineering attacks, is also typified by phishing and pretexting, persist as potent cybersecurity threats. These attacks exploit the intricacies of human psychology to manipulate individuals into divulging sensitive information or undertaking actions that undermine security (Liu et al., 2022). Employee cybersecurity training serves as an indispensable instrument in arming personnel with the knowledge and skills requisite to identify and thwart attempts at social engineering (Georgiadou et al., 2022). Trained individuals are less susceptible to the deceitful

tactics employed by cybercriminals, thereby diminishing the risk of data breaches and financial losses (Curran, 2020; Gundu, 2019). Cybercriminals perpetually adapt their strategies, thereby necessitating that employees remain informed (Ameen et al., 2021). Regular training programs serve to update employees on the latest trends within the realm of social engineering, thereby ensuring their sustained vigilance and ability to identify and report suspicious activities (Wong et al., 2022).

As social engineering attacks continue to hold sway as a prevalent threat, employee cybersecurity training remains a strategy for protection (Prümmer, et al., 2023). When employees apprehend the significance of cybersecurity and their role in shielding sensitive information, they emerge as active participants in the defense against social engineering and cyber threats (Liu et al., 2022). This heightened awareness cascades into improved security practices, including the conscientious reporting of suspicious activities or potential vulnerabilities (Georgiadou et al., 2022). Moreover, organizations that accord primacy to cybersecurity training frequently witness a decline in incidents stemming from human error (Gundu, 2019). Employees well-versed in cybersecurity principles are less prone to inadvertently compromise security through actions such as clicking on malicious links or divulging sensitive information (He et al., 2020). This, in turn, serves to reduce an organization's exposure to cybersecurity risks, thereby augmenting its overall cybersecurity posture.

This section references several research studies to support its arguments, but these sources primarily discuss the significance of training, compliance, and awareness in cybersecurity rather than delving into a specific model's practical implication. While the literature emphasizes the importance of cybersecurity training and cites relevant research, it falls short of providing practical insights or evidence related to the use of gamification in cybersecurity training for employees. As organizations increasingly rely on digital technologies and data-driven operations, cybersecurity threats continue to evolve in complexity and sophistication (Georgiadou et al., 2022).

The Gamification Model

Gamified training programs have gained traction as they offer interactive, engaging, and effective learning experiences for employees, ultimately contributing to improved cybersecurity awareness and preparedness (Batzos et al., 2023). The human element remains one of the weakest links in an organization's cybersecurity defense. Employees, often unknowingly, contribute to security vulnerabilities through actions such as clicking on phishing emails, using weak passwords, or failing to recognize social engineering attempts (Wong et al., 2022). Gamification offers a promising alternative by transforming cybersecurity training into an interactive, enjoyable, and effective experience (Diakoumakos, 2023). This section introduces a gamification model, incorporating elements such as engagement and motivation, continuous learning, simulation scenarios, and analytics. The model offers organizational leaders a strategic toolset to effectively attenuate security threats while concurrently cultivating a resilient cybersecurity culture within the organizational milieu.

Engagement and Motivation

Gamification introduces game-like elements to engage and motivate employees such as challenges and competition into cybersecurity training. This elements engages employees more

effectively than traditional training methods, as it taps into their intrinsic motivation and competitive spirit (Diakoumakos, 2023). Enhancing engagement through gamification begins with the integration of game elements into the cybersecurity training program. For instance, Organizations can design a physical or virtual escape room experience where employees collaborate to solve cybersecurity challenges (Alothman et al., 2023). This immersive and competitive environment incorporates game elements, fostering engagement while imparting crucial training on identifying and addressing security threats (McLaughlin, 2023). Organizations leverage gamified learning platforms specifically designed for cybersecurity training (Ashley et al., 2022). These platforms integrate game mechanics, such as points, badges, and leaderboards, into the learning process. Employees earn rewards and recognition as they progress through modules, promoting healthy competition and sustained engagement in cybersecurity education (Batzos et al., 2023).

Additionally, a gamified cybersecurity training platform introduce a badge system where participants receive virtual badges for achieving specific milestones or mastering particular skills (Ioannidis, 2023). For example, earning a Phishing Prevention Pro badge for successfully identifying and avoiding simulated phishing attempts. The accumulation of badges not only serves as a visible representation of individual achievements but also instills a sense of accomplishment, motivating participants to excel in their cybersecurity knowledge and practices (Karagiannis et al., 2020). Also, organizations can introduce team-based Capture the Flag (CTF) challenges in cybersecurity training which involves participants solving complex security puzzles and scenarios (Chen et al., 2023). Teams compete against each other to capture flags hidden within the simulated environment (Kim et al., 2023). The competitive nature fosters teamwork and encourages participants to collaborate strategically. Elements such as rewards and competition should be strategically incorporated to create a gamified experience (Ioannidis, 2023).

Continuous Learning

To promote continuous learning and improvement through gamification, organizations begin by designing a structured learning path within their cybersecurity training program (Alothman et al., 2023). The process begins by clearly defining the learning objectives and outcomes of the cybersecurity gamification training program (Scholefield & Shepherd, 2019). These objectives should align with the organization's cybersecurity goals and industry best practices. For example, an organization in the technology industry can create mobile applications dedicated to cybersecurity training to incorporate gamification elements to promote continuous learning. These apps should feature daily challenges, quizzes, and interactive content, allowing users to earn points, achievements, or virtual rewards (Barendse, 2023). The regular release of new challenges and updates keeps participants engaged and encourages employees in the organization to revisit the app for ongoing learning about information technology and systems as it pertains to their work responsibilities (Ashley et al., 2022). The accessibility of such gamified apps ensures that individuals can engage in continuous cybersecurity education at their convenience, contributing to a sustained learning culture.

Another application of gamified approach relates to the educational industry. Educational organizations can implement the concept of Capture the Flag (CTF) competitions in universities. These events provide students with an immersive learning experience by presenting challenges that closely mirror real-world cybersecurity scenarios (Chen et al., 2023). Participants

engage in tasks such as decrypting messages, identifying and patching system vulnerabilities, and analyzing malware (Scholefield & Shepherd, 2019). Points are awarded for successfully completing each challenge, fostering healthy competition and motivating students to continuously enhance their skills (Ashley et al., 2022). The integration of points and leaderboards not only serves as a measure of progress but also creates a dynamic and competitive atmosphere (Karagiannis et al., 2020). This gamified approach ensures that students not only grasp theoretical concepts but also develop practical, hands-on experience in dealing with cybersecurity threats.

In another example of gamified cybersecurity training is the implementation of specialized platforms for educational staff. These platforms are dedicated to online learning or training platforms designed specifically for the educational institution's staff members. These platforms are tailored to address the unique cybersecurity needs and challenges that educators, administrators, and other personnel may encounter within an educational environment (Chen et al., 2023). These platforms utilize interactive modules and quizzes, to educate staff members on various aspects of cybersecurity. Modules cover topics such as password security, data protection, and recognizing phishing attempts. Staff members progress through levels, earning achievements, badges, and certificates upon completing different modules (Karagiannis et al., 2020). A central leaderboard facilitates the tracking of individual and team progress, providing a visual representation of achievements. Tracking team progress during the training process encourages participation and motivation of staff members (Weitl-Harms et al., 2023). Tracking progress not only informs management and staff of their achievements but also encourages them to strive for continuous improvement. Incorporating gamification elements, such as tangible rewards and progress tracking, ensures that staff members are not only educated on cybersecurity best practices but also motivated to continuously update their knowledge and skills (Ioannidis, 2023).

Simulated Scenarios

Gamification allows organizations to create realistic cybersecurity scenarios in a safe and controlled environment. To approach this effectively, management of organizations needs to develop a series of simulated scenarios that mimic real-world cybersecurity situations. (Vasudevan et al., 2023). These scenarios can involve various security incidents, such as phishing attacks, malware infections, or data breaches. Simulated scenarios should present employees with realistic challenges they might encounter in their roles (Beura et al., 2023). These challenges can include identifying security threats, responding to incidents, and making decisions to mitigate risks (Ashley et al., 2022). For example, in the fast-paced and high-pressure environment of the White House, motivating employees to engage in cybersecurity practices through gamification can also be a strategic approach. Management at the White House should consider implementing cybersecurity simulation game that replicates real-world scenarios. Implementing a cybersecurity simulation game can offer a realistic and immersive experience for employees (Ioannidis, 2023). The game could mimic potential cyber threats that the White House may face, requiring participants to identify and mitigate these risks. The scenarios could include simulated phishing attacks, malware outbreaks, or attempts to breach sensitive information (Sharif et al., 2020). It is also important to infuse a storytelling element into the gamification strategy. Management should create narratives that guide employees through a cybersecurity journey, where their decisions impact the outcome of the story. This approach adds

a human touch to the learning process and helps employees connect emotionally to the importance of cybersecurity. By framing the training within a compelling narrative, employees are more likely to remember key principles and apply them in real-world situations. By gamifying these situations, employees are not only learning but also applying their knowledge in a controlled environment (Ashley et al., 2022). The game's difficulty could increase progressively, providing a continuous challenge and ensuring that employees are constantly updating their skills. Each simulated scenario created in the context of cybersecurity prevention should have specific learning goals and outcomes (Vasudevan et al., 2023).

Simulation scenarios should also be engaging and immersive (Muthuswamy, 2023).

For example, simulating ransomware attacks specifically tailored to healthcare settings allows organizations to test their preparedness and response capabilities. In these exercises, participants, including IT teams, hospital administrators, and frontline staff, navigate through a simulated ransomware incident. This includes isolating affected systems, communicating with relevant stakeholders, and implementing incident response plans (Muthuswamy, 2023). By conducting these simulations, healthcare organizations can identify gaps in their cybersecurity defenses, refine response strategies, and ensure a coordinated and efficient response to potential ransomware threats.

Moreover, in healthcare, simulation exercises should be tailored for surgeons so that they can focus on cybersecurity aspects related to medical devices and digital technologies in the operating room. Surgeons participate in simulated surgeries where potential cyber threats to connected devices are introduced. These simulations involve scenarios such as attempted unauthorized access to surgical robots or interference with digital imaging systems. Surgeons, along with IT and biomedical teams, navigate through these simulated situations, learning to recognize and respond to cybersecurity issues during critical procedures. This specialized training enhances surgeons' awareness of cybersecurity risks in their operational environment and equips them with the skills to ensure the security and integrity of medical technologies during surgeries. Introducing cybersecurity into surgical simulations would enable healthcare organizations to mitigate potential threats to patient safety and maintain the trustworthiness of digital tools in surgical settings. By ingraining a commitment to ongoing cybersecurity education, the organization fosters a workforce that is not only adept at recognizing and mitigating potential threats but is also instrumental in maintaining the organization's robust cybersecurity defenses (Bharadiya, 2023; Kim et al., 2023).

Furthermore, military organizations should conduct data breach simulation exercises to enhance preparedness for potential cyber threats. In these simulations, cybersecurity experts, intelligence officers, and legal teams participate in a scenario mimicking a real-world data breach. The simulation should involve the detection of unauthorized access to classified data, necessitating a rapid and coordinated response (Brady & M'manga, 2022). Cybersecurity experts should work to isolate affected systems, analyze the attack vectors, and deploy countermeasures to contain the breach (Sharif et al., 2020). Simultaneously, legal teams should assess the legal implications, ensuring compliance with national and international regulations. Communication specialists should develop messaging for both internal and external stakeholders, addressing the media and managing public relations. Following the simulation, a meticulous after-action review should be conducted, analyzing the effectiveness of the response, identifying areas for improvement in incident handling procedures, and implementing strategies to enhance the military's overall cybersecurity posture (Ashley et al., 2022). This detailed and specific simulation exercise aimed to fortify the military's readiness to handle actual data breaches,

safeguard critical information, and maintain public trust in the organization's cybersecurity capabilities. The institutionalization of regular cybersecurity drills within an organization cultivates a proactive and vigilant cybersecurity mindset, solidifying the organization's collective resilience against evolving cyber threats (Ioannidis, 2023). This steadfast commitment to continuous cybersecurity training creates a ripple effect throughout the organization, establishing a shared responsibility among employees to uphold and strengthen the organization's cybersecurity fabric, thereby enhancing its overall cyber preparedness (Batzos et al., 2023).

In addition, live cybersecurity war games simulate real-time cyber-attacks and defenses, often in a controlled environment. Participants, divided into red and blue teams, engage in a dynamic, gamified scenario where the red team attempts to breach security, and the blue team defends. These events provide a hands-on, realistic experience that requires participants to stay abreast of the latest threat intelligence, tactics, and defensive strategies as it pertains to ongoing cybersecurity training (Palappurath Showkath, 2023). The ongoing nature of these war games encourages participants to continuously refine their skills and adapt to emerging cybersecurity challenges. Cybersecurity is a dynamic field, so it's essential to keep training content up to date. Regularly update modules to reflect the latest threats, vulnerabilities, and best practices (Prümme et al., 2023). This ensures that employees are continuously learning about emerging cybersecurity risks. Ultimately, the gamification of cybersecurity training fosters a culture of lifelong learning within the organization. As employees become motivated to continuously enhance their cybersecurity skills, adapt to new threats, and contribute to the overall security posture of the organization (Weitl-Harms et al., 2023). By following these steps, organizations can effectively utilize gamification to promote continuous learning and improvement in cybersecurity training, resulting in more knowledgeable and cyber-resilient employees. Through simulated scenarios, organizations instill a culture of cyber resilience, employees learn to adapt, respond effectively to security incidents, and continuously improve their cybersecurity skills (Chaskos et al., 2023).

Analytics

Analytics represent a cornerstone of the effectiveness of gamified cybersecurity training program. Organizations can identify specific areas where employees may be struggling or where additional training is required (Van Steen & Deeleman, 2021). For instance, if a user's account suddenly exhibits atypical data transfer patterns or a device starts communicating with known malicious IP addresses, the analytics platform detects these anomalies, enabling swift response to potential cyber threats. Also, if a particular group of employees consistently performs poorly on phishing simulations, the system would indicate the need for targeted training in recognizing and responding to phishing attempts. This granular level of data allows organizations to customize training programs to address the unique needs and challenges of their workforce, ensuring that training is both effective and efficient (Sharif et al., 2020).

Furthermore, the ability to measure the impact of gamified cybersecurity training on reducing security incidents is of paramount importance. By tracking key metrics such as the frequency of security incidents, the types of incidents, and their severity before and after implementing gamified training, organizations can assess the tangible benefits of this approach (Ashley et al., 2022). These metrics not only demonstrate the return on investment but also guide organizations in allocating resources to areas where they will have the most significant impact on cybersecurity. This data-driven approach transforms a gamification cybersecurity training from a

one-size-fits-all endeavor into a dynamic, adaptive process that continually evolves based on empirical evidence, ultimately enhancing an organization's cyber resilience, and reducing its susceptibility to cyber threats.

The Gamification Model serves as a holistic and innovative framework for cybersecurity training, incorporating key elements such as engagement and motivation, continuous learning, simulation scenarios, and analytics. This amalgamation forms a comprehensive strategy aimed at not only imparting knowledge of cybersecurity best practices but also instilling a resilient cyber culture within organizational dynamics. By fostering active participation through gamified elements, the model goes beyond traditional training methods, creating an environment where employees are not just educated but also motivated to proactively contribute to a secure digital landscape. The emphasis on continuous learning, facilitated by ongoing challenges and competitions, ensures that employees stay dynamically informed about emerging cyber threats, cultivating an agile and adaptive workforce.

Furthermore, the incorporation of simulation scenarios brings a practical dimension to the model, offering employees hands-on experience in responding to real-world cybersecurity challenges. This experiential learning enhances their ability to recognize and mitigate actual threats, contributing to a substantial reduction in incidents and vulnerabilities. The inclusion of analytics provides a data-driven approach, allowing organizations to tailor training content to individual needs and monitor the program's overall effectiveness systematically. In essence, the Gamification Model represents a multifaceted strategy that not only educates but also transforms the workforce into adept defenders against cyber threats, fortifying organizational cybersecurity resilience within the dynamic contours of contemporary landscapes.

Implications for Policy Makers

In the ever-evolving landscape of cybersecurity, the infusion of gamification into training methodologies has emerged as a transformative force, equipping employees with the requisite knowledge and skills to navigate the intricacies of cybersecurity threats effectively (Scholefield & Shepherd, 2019). This paradigm shift in educational approaches holds profound implications for policymakers, who stand at the forefront of shaping standards and practices in the realm of cybersecurity. Policymakers play a pivotal role in not only guiding the alignment of gamified training with cybersecurity objectives but also in fostering research, collaboration, and transparency.

Primarily, policymakers are pivotal in formulating standards that articulate the alignment of gamified training with cybersecurity objectives, emphasizing the importance of establishing precise guidelines. By providing explicit directives, policymakers can ensure that gamified training programs transcend mere engagement, addressing the most pressing cybersecurity challenges confronting organizations (He et al., 2020). These guidelines serve to foster ethical considerations and inclusivity within gamified training, mitigating potential biases or shortcomings in design and implementation (Shaheen & Zolait, 2023).

Furthermore, policymakers assume a critical role in advancing research and development endeavors within the domain of gamified cybersecurity training (Creemers, 2023). To this end, the allocation of resources and incentives is imperative to stimulate research initiatives dedicated to refining these training methods (Slapničar et al., 2023). Financial support directed to universities, research institutions, and cybersecurity experts can fuel studies and experiments aimed at enhancing the effectiveness of gamified training. Policymakers may also incentivize

organizations to invest in innovative training approaches by offering tax incentives or grants, thereby fostering continuous improvement in training programs.

Policymakers play a crucial role in cultivating a collaborative ecosystem that intertwines academia, industry, and government agencies within the dynamic landscape of gamified cybersecurity training research and development (Goodwin, 2023). Their responsibility encompasses not only facilitating partnerships but also fostering a culture of robust knowledge-sharing among these integral stakeholders. Through orchestrated collaboration, policymakers contribute to the creation of a synergistic environment that propels advancements in this critical field (Weitl-Harms et al. 2023). Academic institutions, as bastions of knowledge, bring forth valuable insights and research findings, enriching the theoretical foundations of gamified cybersecurity training. Concurrently, industry experts provide real-world expertise, ensuring that training programs are not only theoretically sound but also practically applicable with innovative solutions (Slapniča et al., 2023).

Moreover, government agencies, in alignment with their role, contribute significantly by steering research priorities to align with national cybersecurity strategies. This strategic alignment ensures that the collective efforts in gamified cybersecurity training research remain in harmony with broader national security goals, enhancing the effectiveness and relevance of such initiatives (Slapniča et al., 2023). This collaborative approach, orchestrated by policymakers, serves as a bulwark against the rapidly evolving nature of cyber threats. By uniting the strengths of academia, industry, and government agencies, it ensures that gamified training programs continuously evolve to meet the challenges posed by emerging cyber threats, thereby remaining relevant, up-to-date, and adaptable.

Lastly, policymakers can encourage organizations to share successful gamified cybersecurity training stories and best practices through reputable platforms, albeit with judicious consideration for sensitivity. While the exchange of insights is essential for fostering a collective cybersecurity culture, it is imperative for organizations to exercise caution and discernment in the information they divulge. Cybersecurity measures often involve proprietary strategies and sensitive details that are integral to an organization's security infrastructure. Therefore, a balance must be struck between sharing valuable knowledge and safeguarding sensitive information to ensure ethical and secure practices (Djebbar & Nordström, 2023). Recognizing and rewarding organizations for their contributions to the broader cybersecurity community not only promotes a culture of openness and transparency but also emphasizes the importance of responsible information sharing.

The collaborative response facilitated by such knowledge-sharing endeavors enables entities to adapt more effectively to emerging challenges within the cybersecurity landscape. As organizations collectively fortify their cybersecurity postures, the establishment of a culture of resilience within the broader cybersecurity ecosystem becomes more pronounced (Prümmer, et al., 2023). Policymakers, by steering this delicate balance between openness and security, play a vital role in fostering an environment where organizations can contribute to the greater good without compromising the ethical and safe principles that underpin effective cybersecurity practices.

Conclusions

This section introduces a Gamification Model crafted to comprehensively address cybersecurity threats within organizational landscapes. The model's foundation rests on key

tenets that synergistically contribute to its efficacy. By embedding elements of engagement and motivation, the model incentivizes active participation in cybersecurity training initiatives. This not only ensures a heightened level of employee involvement but also facilitates systematic progress monitoring, creating a feedback loop that enhances the overall learning experience. The incorporation of continuous learning principles is integral to the model, fostering a culture of perpetual knowledge acquisition among employees. Ongoing challenges and competitions within the gamified framework encourage employees to stay abreast of dynamic cyber threats, enhancing their adaptive capabilities in response to evolving circumstances. Moreover, the model integrates simulation scenarios, immersing employees in realistic cybersecurity situations (Brady & M'manga, 2022). This practical exposure not only imparts theoretical knowledge but also cultivates a practical acumen, enabling employees to identify and respond effectively to actual threats. The incorporation of analytics within the model allows for systematic monitoring of participants' progress, enabling organizations to tailor training content to individual learning styles and needs. Analytics also provide valuable insights into the overall effectiveness of the training program, facilitating continuous improvement. One of its salient virtues lies in its ability to instigate active engagement among employees in the realm of cybersecurity education. By imbuing training with interactive and enjoyable elements, the gamification model fosters a sense of ownership over the learning process, significantly enhancing the efficacy of cybersecurity education initiatives (Prümmer et al., 2023). Noteworthy in its design is its intrinsic capacity to induce behavioral change, leveraging rewards, recognition, and challenges to incentivize employees in the assimilation and perpetuation of cybersecurity best practices within their professional routines (Catal et al., 2023; Reeves, Delfabbro, & Calic, 2021).

The strategic adoption of the gamification model in cybersecurity training transcends mere fortification of an organization's security posture; it concurrently empowers employees to assume proactive roles as defenders against cyber threats. This transformative approach not only cultivates a heightened sense of security awareness but also endows the workforce with the knowledge and skills imperative for safeguarding sensitive information and digital assets (Chaskos et al., 2022). Consequently, cybersecurity training emerges as a linchpin in the organizational arsenal, enabling the workforce to stand as vigilant custodians of reputation, fortifying resilience against reputational damage ensuing from cyber incidents (Curran, 2020). The implications of employee cybersecurity training in contemporary organizations are profound and multifaceted, assuming an increasingly critical role in mitigating cyber threats and ensuring the enduring sustainability of organizations within the dynamic contours of the digital landscape (Prümmer et al., 2023). As the digital milieu continues its inexorable evolution, the imperative of cybersecurity training becomes ever more pronounced in navigating the intricacies of emerging cyber threats and upholding the robustness of organizational endeavors.

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